



**The Chamber of Commerce
of Metropolitan Montreal**

25

Annual Report

4	Message from the Chair of the Board of Directors
6	Message from the President and Chief Executive Officer
8	The Chamber at a glance
10	Our community
12	Highlights of the year
13	Events
20	Publications
22	Position statements
24	convertgence
28	Business services
29	Francization
32	Talent and diversity
33	International
40	The board of directors 2025–2026
41	Financial statements

A large, diverse audience is seated in a modern theater, clapping enthusiastically. The theater has a high ceiling with a large, illuminated red semi-circle graphic. The audience is diverse in age and appearance, and many are looking towards the stage. The text is overlaid on the center of the image, with a dotted line below it.

Rising higher.
Moving forward.
Because
together the
future is ours.

.....

A WORD FROM THE CHAIR OF THE BOARD

As Chair of the Board of Directors, I am proud to see how effectively the Chamber has mobilized the business community during a period marked by numerous economic and political challenges.

This year alone, more than 22,000 participants took part in the Chamber's activities, from political and business speaker events and strategic forums to our signature gatherings and municipal election debate. This engagement speaks to the relevance of the Chamber's role as a place for dialogue, reflection and action.

**This year,
the Chamber introduced
new initiatives that
directly addressed its
members' concerns
and business opportunities.**

**For example, the first
Strategic Forum on
Defence and Security.**

Once again, the Chamber provided a space for exchanges between political leaders and the business community.

As part of its provincial political series, the Chamber welcomed the leaders of Quebec's five main political parties, including Quebec Premier Christine Fréchette. This initiative helped inform public debate, give voice to the business community's concerns and foster constructive dialogue on major issues affecting businesses and the metropolitan area.

This year, the Chamber introduced new initiatives that directly addressed its members' concerns and business opportunities. For example, the first Strategic Forum on Defence and Security brought together 725 participants to explore a fast-growing sector for businesses in the metropolitan area. With nearly one in two Greater Montréal businesses already seeing opportunities in defence and security, this gathering highlighted our ecosystem's distinctive strengths in this rapidly expanding sector.



Whether helping organizations make the green transition through convergences or supporting their growth in international markets, the Chamber offered solutions tailored to the business community's realities.

The past year's achievements also reflect the Chamber's ability to turn issues raised by businesses into high-impact initiatives and practical tools. Whether helping organizations make the green transition through convergences or supporting their growth in international markets, the Chamber offered solutions tailored to the business community's realities. In particular, the 8 international missions and 39 international trade seminars and training workshops organized this year helped local businesses build their expertise, diversify their markets and seize new business opportunities.

This year also marked Isabelle Dessureault's arrival at the helm of the Chamber. Her first year as President and Chief Executive Officer was exceptional, buoyed by a warm welcome from the business community and a swift, inspiring transition into the role. From her first months in office, she articulated a clear vision for the Chamber and earned our members' trust through her attentiveness, energy and ability to rally people around the major issues facing our metropolitan area. The Board of Directors was immensely proud to see her rise to the demands of this role, which she fulfils with equal confidence and authenticity.

The 2025-2026 year was defined by commitment, innovation and engagement. Through its activities, policy positions and high-impact initiatives, the Chamber continued to bring economic stakeholders together around a shared ambition: to contribute to Greater Montréal's prosperity and international profile.

I would like to warmly thank our members, business partners, fellow Board members and the entire Chamber team for their trust, commitment and contributions. I would also like to recognize the particular support of our pillar sponsors: Air Canada, AtkinsRéalis, National Bank, BDC, Bell, CGI, Hydro-Québec, La Caisse and Sun Life.

This exceptional collective commitment enables the Chamber to continue its role as a convener and contribute to the development of a prosperous, inclusive, forward-looking metropolitan area.

Laurence Vincent

Chair of the Board

A WORD FROM THE PRESIDENT AND CEO

My first year as President and Chief Executive Officer of the Chamber was rich in accomplishments, against a constantly evolving economic and geopolitical backdrop.

Guided by our theme, “Rise higher, move forward,” this year above all confirmed for me that Montréal has the talent, ideas and strengths to meet challenges and move forward with ambition. We must now collectively equip ourselves to realize that potential.

Amid international trade tensions, changes in our business environment and the arrival of a new administration at Montréal City Hall, our community's economic stakeholders once again demonstrated their resilience, adaptability and ambition. In this context, the Chamber pursued its mission with a clear determination to unite our strengths, contribute to the decisions shaping our metropolitan area's future and advance practical solutions to strengthen its prosperity and competitiveness.

This year also prompted us to examine the choices that will shape Montréal's future. We sought to contribute concrete proposals and ambition commensurate with our metropolitan area's potential. In the lead-up to the municipal election, we unveiled an economic roadmap setting out seven strategic priorities to make Montréal more competitive and resilient. We also held an election debate with the leading mayoral candidates to put our community's expectations at the heart of discussions about Montréal's future.

In response to new geopolitical and economic realities, the Chamber also created new opportunities to reflect on the issues that will transform our economy.



At the end of this first year at the helm of the Chamber, “Rise higher, move forward” captures both my ambition for our organization and my aspirations for Montréal.

The coming year promises to be just as pivotal for the economic future of our metropolitan area and Quebec.

In response to new geopolitical and economic realities, the Chamber also created new opportunities to reflect on the issues that will transform our economy. Our first Strategic Forum on Defence and Security highlighted Montréal’s strengths as a potential strategic hub in Canada in this field. The 20th edition of the Strategic Forum on Major Projects, meanwhile, underscored the urgency of removing barriers to development and accelerating transformative projects. In both cases, the message is the same: Montréal must fully leverage its strengths and set its sights even higher.

Innovation is essential to that ambition. Welcoming the Artemis II mission crew to Montréal allowed us to highlight the potential economic benefits of space exploration, innovation and technological leadership, while underscoring the importance of investing in research, advanced technologies and talent development. To remain competitive, we must continue to invest in the sectors and expertise that set Montréal apart.

Our role is also to support our members through the transformations shaping their future. The convergences initiative has become a major driver of the green transition for our businesses and organizations. Nearly 30,000 users accessed the resources developed through this initiative, demonstrating a genuine commitment to combining competitiveness, innovation and sustainable development.

French remains central to Montréal’s identity and economic vitality. The Chamber continued its efforts to promote the language within the business community. Through the J’apprends le français program, more than 400 pairings were made this year, making a tangible contribution to workforce integration and to the vitality of French as a language of work and commerce.

At the end of this first year at the helm of the Chamber, “Rise higher, move forward” captures both my ambition for our organization and my aspirations for Montréal. The coming year promises to be just as pivotal for the economic future of our metropolitan area and Quebec. We will continue our advocacy work to advance our business community’s priorities and accelerate the decisions and actions that will enable Montréal to unlock its full potential. Our prosperity will depend on our collective ability to make choices, invest and act with ambition.

**We have the strengths.
Now it is up to us to turn them into results.**



Isabelle Dessureault

President and CEO

THE CHAMBER AT A GLANCE

OUR MISSION

The Chamber of Commerce of Metropolitan Montreal's mission is to act as the voice of Montréal's business community and to promote the prosperity of the city and its businesses.

The Chamber is involved in key areas of economic development, advocating a philosophy of action based on engagement, credibility, proactivity, collaboration, and innovation.

OUR VISION

A strong, agile Chamber, proud to support the city's sustainable economic development through its impact on the resilience and success of its businesses, at home and abroad.

OUR VALUES

Taking action · Engagement
Excellence · Team spirit
Kindness

Our advocacy priorities

Economic, fiscal and regulatory agility

Adapt fiscal and regulatory frameworks to today's economic realities, in a context of increased pressure on liquidity, supply chain reorganization, and intense global competition.

Modern, high-performance, and attractive infrastructure

Accelerate the development and strengthening of the metropolis's digital, urban, transport, and energy infrastructure to ensure its competitiveness and connectivity.

Market diversification and strengthening of domestic trade

Support business internationalization, diversification of exports and supply sources, and the growth of domestic trade across Canada to reduce dependence on unstable markets.



Innovation and adoption of advanced technologies

Foster innovation and the integration of advanced technologies into business models to enhance companies' performance and resilience.

Availability of a skilled workforce

Address labour shortages by investing in education, accelerated reskilling, economic immigration, and the attraction of international talent.

Green transition and sustainable productivity

Make the transition a driver of economic competitiveness by aligning decarbonization objectives with productivity gains and energy efficiency and the development of local value chains.



OUR COMMUNITY

6,900

members

(71%)

senior executives

FOLLOWERS

50,311

LinkedIn

22,700

X (Twitter)

7,379

Instagram

A VOICE WITH FAR-REACHING IMPACT

2

exclusive economic
impact studies
conducted

4

representations
in public
consultations

5

briefs submitted to
government authorities to
advance the interests of
economic stakeholders

60

press releases

85

interviews granted
to the media



Thank you to our talented team

The Chamber would like to express its deep appreciation to the members of its team, who bring its mission to life every day with dedication and conviction.

Their outstanding commitment, rigour and solidarity are reflected in every organizational achievement, and their talent and dedication make so many projects possible.

From talks and forums to signature gatherings and international missions, as well as the political series and business services, none of this would have been possible without their hard work and passion. Every event delivered, every successful gathering and every service provided bears their imprint.

To the entire team: thank you for everything you accomplish, with such talent and dedication.

I enjoy meetings that create genuine connections. I sincerely believe that the best business opportunities begin with an honest conversation, a relationship of trust or a shared idea.

That is exactly what I find at the CCMM: committed professionals, meaningful exchanges and a network where relationships come before transactions.

That is what makes me want to come back, every time.

NADINE MÉNARD

SUITE22 Événements, Chamber member

HIGHLIGHTS OF THE YEAR



International business development

8
international
trade missions

39
international trade seminars
and training workshops

EVENTS

High-quality events
that reflect current issues



Each year, the Chamber offers a rich and varied program of events featuring leading speakers from the political and business worlds.

These gatherings provide an exceptional opportunity to reflect on and discuss the issues of the day.

[> LEARN MORE](#)

Great Encounters

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Under this banner, the Chamber creates exclusive gatherings that highlight the careers of outstanding local leaders whose influence extends beyond our borders.

Behind the scenes at CGI

OCTOBER 30, 2025 | 740 PARTICIPANTS



This event launched the new Signature Gatherings series.

The first gathering brought together Julie Godin and Serge Godin, two people who helped build a homegrown company into a global information technology leader.

They recounted the milestones in their journey and the people-centred values that have shaped CGI since its beginnings. Their message to Montréal's business community focused on the importance of investing in people as much as in innovation, with a forward-looking perspective on succession and artificial intelligence.



Meet the Artemis II crew

MAY 15, 2026 | 2,629 PARTICIPANTS



Just weeks after flying over the far side of the Moon on the first crewed mission to travel that far in more than 50 years, the crew gathered in Montréal to share their experience and the human and technological significance of this historic mission.

This event was a unique opportunity to welcome the crew of the Artemis II mission: Jeremy Hansen, Reid Wiseman, Victor Glover and Christina Koch, accompanied by Jenni Gibbons.

Beyond the scientific achievement, this gathering underscored the importance of Canadian leadership in space and the tangible benefits of innovation and exploration for our economy, businesses and future generations.

[> SEE THE VIDEO](#)

Strategic forums

Entrepreneurship reimagined: The path of business succession

SEPTEMBER 29, 2025 | 342 PARTICIPANTS

This Strategic Forum gave participants an opportunity to learn about the issues and solutions involved in selling and taking over a business. With 50,000 planned business transfers in Quebec by 2029, it is essential to promote acquisition entrepreneurship and support business sellers and buyers with the right tools, financing and tailored guidance.

The day concluded with the presentation of awards at the 27th edition of the Bourses Pierre-Péladeau, Quebec's largest university entrepreneurship competition.



Transport and Infrastructure

NOVEMBER 10, 2025 | 352 PARTICIPANTS

The 14th edition of the Strategic Forum on Transportation and Infrastructure gave participants an opportunity to learn about issues and solutions related to traffic flow, major infrastructure investments and Montréal's future as a strategic hub for North American trade. With Quebec's infrastructure maintenance deficit estimated at \$40 billion, better planning of major transportation projects and mobilization of private-sector expertise are essential to speed up delivery and reduce costs.

The day also provided a first look at several solutions presented in the 2025 edition of the Obstacle minimum barometer, entitled Maximum Gridlock and produced in partnership with Tourisme Montréal.

Defence and Security

APRIL 2, 2026 | 725 PARTICIPANTS

The first Strategic Forum on Defence and Security, co-developed with the Business Development Bank of Canada (BDC), gave participants an opportunity to explore issues related to economic security, defence and business resilience in a changing geopolitical context. In Greater Montréal, nearly one in two businesses has already identified opportunities in defence and security.

Montréal is establishing itself as a strategic defence hub in Canada, particularly through the strength of its cybersecurity, artificial intelligence and aerospace ecosystem.

We have all the ingredients here: talent, innovative businesses and world-class research centres.

SORAYA MARTINEZ FERRADA

Mayor of Montréal

Major projects

MAY 4, 2026 | 609 PARTICIPANTS

The 20th edition of the annual Strategic Forum on Major Projects focused on three priorities: removing barriers to development, maximizing the potential of major urban assets and integrating technologies to build a more efficient and resilient city. Transformative projects such as those in the Namur-Hippodrome neighbourhood and Carré Laval demonstrate a clear commitment to working together and building complete, modern and inclusive communities.

Montréal is at a pivotal moment in its development.

To remain internationally competitive, the metropolitan area must accelerate transformative projects that enhance the experience of residents and visitors alike.

YVES LALUMIÈRE

President and Chief Executive Officer of Tourisme Montréal



Municipal Debate

Municipal elections: the candidates' economic vision for Montréal

OCTOBER 2, 2025 | 510 PARTICIPANTS



The Chamber held an election debate on the future and prosperity of the metropolitan area in the lead-up to the municipal election.

[> SEE THE VIDEO](#)

The event brought together Montréal's two mayoral candidates, Soraya Martinez Ferrada and Luc Rabouin. It centred on the main themes of the Chamber's economic roadmap: economic development and international visibility, mobility and traffic flow, urban development and infrastructure, and municipal administration productivity and public financial management.

The debate highlighted the differences and distinctive features of each electoral platform, while also underscoring the common ground in the two candidates' visions for the metropolitan area's future.

Our commitments

More inclusive representation at our events

The Chamber partnered with the Alliance pour le leadership afrodescendant (ALA), Groupe 3737 and the École des dirigeant·e·s des Premières Nations. These three partnerships ensured more inclusive representation, both in the audience and on stage, at our events during the 2024-2025 season.

For several years, the Chamber has been committed to gender parity and inclusion in the business community. By bringing more diverse voices into its activities, it reaffirms that inclusion is a powerful driver of growth, innovation and collective prosperity.

A continued commitment to homelessness

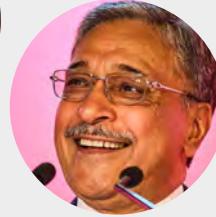
The Chamber continued its involvement in the fight against homelessness in 2025-2026.

We co-chair the business committee of the Mouvement pour mettre fin à l'itinérance à Montréal, which brings together key organizations to foster collaboration among the public, community and private sectors.

We also supported efforts to broaden the reach of this campaign. In particular, we used our events to highlight organizations in this sector, including by inviting them to our head tables, helping raise awareness of their work and fostering exchanges with the business community.

Talks

The Chamber's talks
provide a platform for
business and political leaders,
**fostering insightful
discussions on the
key issues that influence
our metropolitan area's
economic vitality.**



PUBLICATIONS

Studies

DECEMBER 2025

Blocage maximum :
**poser des gestes concrets
pour un impact visible sur la
gestion des chantiers et la
fluidité**

Three years after its initial publication, this study presents an update to Minimum Gridlock, which aims to track annual progress in improving traffic flow in the metropolitan area. With Maximum Gridlock 2025, the Chamber calls for a collective effort to reduce obstructions, improve traffic flow and protect Montréal residents' urban experience.

[> LEARN MORE](#)

JANUARY 2026

**L'avenir du travail est
ensemble, plus souvent**

This study, conducted in collaboration with the Institut de développement urbain du Québec and Montréal centre-ville, provides an overview of new ways of working and the benefits of in-person work for productivity, innovation and urban vitality.

[> LEARN MORE](#)

Briefs

AUGUST 2025

Mieux planifier et intégrer :
**pour une immigration
économique prévisible, alignée
sur les besoins du Québec et
de sa métropole**

This brief was submitted to the Committee on Citizen Relations as part of the consultation on immigration planning in Quebec for 2026-2029.

[> LEARN MORE](#)

AUGUST 2025

Budget 2025-2026 :
**faire de la productivité le
moteur de la résilience
canadienne face aux
turbulences mondiales**

Six recommendations were submitted to the Government of Canada ahead of the tabling of the 2025-2026 budget.

[> LEARN MORE](#)

DECEMBER 2025

Transformer la recherche en
opportunités :
**propulser l'économie
canadienne grâce à l'IA**

This brief put forward recommendations as part of Innovation, Science and Economic Development Canada's consultation on updating the Pan-Canadian Artificial Intelligence Strategy.

[> LEARN MORE](#)

Briefs

FEBRUARY 2026

Bâtir un Québec plus résilient : faire de l'innovation, des talents et des infrastructures les piliers de notre compétitivité

This brief presents 3 recommendations to the Government of Quebec as part of the 2026-2027 pre-budget consultations.

[> LEARN MORE](#)

JUNE 2026

Budget 2027 de la Ville de Montréal : passer de l'intention aux résultats

This brief submitted eight recommendations to the City of Montréal as part of the 2027 pre-budget consultations.

[> LEARN MORE](#)

Reports

AUGUST 2025

Organisation du travail dans le Grand Montréal : les chantiers et l'insécurité sont des obstacles persistants au retour au bureau

This internal survey of Greater Montréal workers and employers is part of an effort to better understand the dynamics shaping work arrangements. It also sheds light on patterns of attendance at workplaces and visits to businesses, as well as the factors preventing more frequent in-person work, particularly accessibility and safety issues.

[> LEARN MORE](#)

SEPTEMBER 2025

Feuille de route économique : assurer la prospérité et la résilience de Montréal dans un monde en mutation

In the context of the municipal election, the Chamber of Commerce of Metropolitan Montreal unveiled an economic roadmap proposing seven strategic priorities to strengthen Montréal's ability to meet its challenges and seize its opportunities. These priorities emerged from an exclusive survey conducted with Léger among 1,500 Greater Montréal workers and employers.

[> LEARN MORE](#)

APRIL 2026

Perspectives économiques et priorités des entreprises de la métropole

The Chamber surveyed businesses in its network to identify their main concerns and priorities and better understand their perceptions of the economic situation and business environment.

[> LEARN MORE](#)

POSITION STATEMENTS

JULY 16, 2025

Soutien de la BIC à la modernisation de l'aéroport Montréal-Trudeau :
la Chambre salue un geste stratégique pour l'économie de la métropole

The Chamber warmly welcomes the announcement of a loan from the Canada Infrastructure Bank to Aéroports de Montréal.

[> LEARN MORE](#)

AUGUST 25, 2025

La Chambre salue une avancée majeure pour Bridge-Bonaventure et rappelle la nécessité d'adopter une vision intégrée pour le développement du secteur

The Chamber welcomes the announcement of the first large-scale housing project in the Bridge-Bonaventure area.

[> LEARN MORE](#)

SEPTEMBER 15, 2025

La Chambre salue l'investissement du gouvernement fédéral destiné au développement du quartier Namur-Hippodrome

The Chamber welcomes this major investment in the neighbourhood's revitalization.

[> LEARN MORE](#)

NOVEMBER 5, 2025

Grève à la STM :
la CCMM, l'AHGM, l'ARQ, le CAM et la FCCQ joignent leurs voix au CPQ demandant au ministre du Travail d'agir maintenant

The Chamber urges Quebec's Minister of Labour to use the tools at his disposal.

[> LEARN MORE](#)

FEBRUARY 5, 2026

Politiques d'immigration :
une mobilisation pour des politiques humaines, stables et prévisibles

The Chamber expresses deep concern over the end of the Programme de l'expérience québécoise.

[> LEARN MORE](#)

FEBRUARY 12, 2026

La Chambre et Tourisme Montréal saluent la création du Laboratoire centre-ville :
un pas structurant pour améliorer la fluidité et la gestion des chantiers dans l'hypercentre

The Chamber warmly welcomes this initiative.

[> LEARN MORE](#)

FEBRUARY 17, 2026

Stratégie industrielle de défense du Canada :
des investissements générationnels qui exigeront une exécution à la hauteur

The Chamber welcomes this strategy and calls for swift action.

[> LEARN MORE](#)

APRIL 9, 2026

Jalon historique à Contrecoeur :
la Chambre salue une victoire majeure pour l'ambition économique de la métropole

The Chamber welcomes a decisive step in the delivery of this transformative project.

[> LEARN MORE](#)

JUNE 2, 2026

Maintien des infrastructures :
la Chambre salue une entente majeure entre Québec et Ottawa

The Chamber welcomes the agreements reached between the governments of Canada and Quebec.

[> LEARN MORE](#)



Since 2023, the Chamber and BMO have been rolling out convertgence, with the support of 27 partners and collaborators, to help businesses make a sustainable and profitable transition. After three years, the initiative continues to expand its reach through advisory services, tools, training, webinars and business activities.

[> LEARN MORE](#)

Moving forward together

Despite persistent economic and geopolitical uncertainty, the sustainable transition remains a strategic priority for the business community as revealed by the most recent survey (CCMM and Léger, April 2026).

47 %

of businesses consider the sustainable transition a priority in their business strategy.

78 %

of businesspeople are concerned about the climate crisis

Businesses are staying the course:

nearly half are maintaining the pace of their sustainable transition.

Rallying events



Many solutions are already economically viable today. They allow us to reduce emissions while creating value. Deploying them is simply a sound business decision.

GRÉGOIRE BAILLARGEON

President, BMO Financial Group, Quebec; Vice-Chair, BMO Capital Markets; and Vice-Chair, BMO Climate Institute

Strategic Forum on the futur of energy in Quebec

MAY 25, 2026 | 300 PARTICIPANTS

This gathering continued the conversation about Quebec's energy future, with several key stakeholders taking stock of the energy landscape and the opportunities the transition presents for business competitiveness.

3rd
Edition



convertgence Strategic Forum

MARCH 20, 2026 | 600 PARTICIPANTS

The convertgence Strategic Forum was a major moment of collective engagement, bringing together executives, experts and decision-makers around the green transition amid uncertainty.

Discussions emphasized the need to stay the course, turn the transition into a driver of competitiveness and better equip businesses to take action.

Key speakers included leaders from the economic, government and environmental spheres, including Mohamed Hage, Founder, President and Chief Executive Officer of Lufa Farms, who helped ground the discussions in practical examples of sustainable action.



For too long, we lived in a world where environmental and energy costs were hidden.

Today, we have the means to become more efficient, both in our buildings and in our transportation.

The potential for energy efficiency is enormous, and it would allow us to reduce our consumption and improve our quality of life.

PIERRE-OLIVIER PINEAU

Full Professor, Chair in Energy Sector Management at HEC Montréal

Resources for businesses

The Chamber continues to provide businesses with a comprehensive range of resources and tools to help them begin, structure or accelerate their green transition.

Through its web pages, toolkit, webinars, podcast and decision-support tools, convertgence makes the transition more accessible to businesses of all sizes and in every sector.

To date,
nearly
70,000 users
have accessed
these resources,
a tangible sign of
their practical
value.

More than

60

resources
available

3

new episodes
produced and
released

More than

6,000

listens and views
since the initiative
began

Toolbox

This toolkit brings together a wide range of resources to guide businesses through their sustainable transition (services, financing, guides, emissions calculators, etc.). It showcases resources developed by the convertgence initiative and the broader ecosystem. It is also updated continuously as projects evolve and proposals are received from our collaborators.

Centre-tenir podcast

This podcast is a valuable source of information to support businesses in their green transition. It highlights success stories and the expertise of leaders in the field to help businesses begin or accelerate their environmental journey.

Webinars

To guide businesses in their efforts, the Chamber continued its free webinar series in 2025-2026, covering a range of green transition topics such as financing and resources available to businesses, the importance of communicating about their transition, and the circular economy. Each webinar was led by a specialist or leader who shared their experience, a practical case, lessons learned or successful strategies.

Support program

Delivered in collaboration with HEC Montréal's Pôle IDEOS and KPMG in Quebec, the convertgence Support Program helps businesses structure their transition around a concrete challenge, enabling them to better capture the value created and measure the return on investment (ROI) generated by their actions.

Across its cohorts, the program has helped build a genuine community of 21 committed businesses determined to make sustainability a driver of performance and competitiveness. Through interactive and training workshops, advisory meetings and peer exchanges, participants develop a roadmap tailored to their circumstances, mobilize their teams and establish indicators to track the results of their initiatives.

Among the challenges selected, some businesses worked on projects such as replacing single-use packaging, assessing the benefits of sustainable projects, optimizing waste management and tracking carbon emissions.

[> LEARN MORE](#)

The convertgence Program allowed us to demonstrate that a well-structured sustainability project can generate measurable environmental benefits while improving operational efficiency.

LEVITON CANADA

Behaviour Interactive

Canderel

LE CENTRAL

Cirque du Soleil

Groupe Marcelle

Les rôtisseries St-Hubert

Lemay

Leviton Canada

Lumen

Groupe de course Octane (Bell GPCanada)

Palais des congrès de Montréal

Veolia

VIA Rail

SAT et MUTEK

TCI+

New companies complete the convertgence Program

Over the past year, the CCMM completed the second cohort of the convertgence Pathway while launching a third. These efforts supported 16 companies in implementing value-creating sustainable transition initiatives, demonstrating that economic performance and environmental performance can go hand in hand.

BUSINESS SERVICES

The Chamber's business services offer a host of services to support growth and the internationalization of businesses.

[> LEARN MORE](#)

Francization

Support for exports

Business development

FRANCIZATION

J'apprends le français

J'apprends le français is a pairing program carried out with the financial support of the Ministère de l'Immigration, de la Francisation et de l'Intégration as part of Francisation Québec.

It brings together mentors who are university students and people who work in neighbourhood businesses to improve their French, at their place of work during business hours.

This year, we also worked on creating a virtual online learning space to enable more isolated individuals to learn French.

[> LEARN MORE](#)

15 %
increase

403
pairings

+ 20 %
increase in our
retention rate

87
businesses
supported



As the owners of a business in the heart of a French-speaking neighbourhood, it was essential for us to communicate directly with our customers. We wanted not only to better understand their needs, but also to fully integrate into the local community and respect Quebec culture.

MR. JOACHAN AND MRS. LEEJIN PARK

Bistro Chingu

90%

of learners surveyed practise French every day, whether with family, at work or through apps and games.

80%

of learners surveyed reported significant or moderate progress after participating two or more times.

80

mentors recruited
and trained

92%

of mentors believe they developed skills for their future careers (including professional communication, teaching, time management and professional organization)

93%

of people recruited as mentors say they developed professional and social skills. 98 % of them recommend the program.

100%

recommend the program to people they know as a hands-on professional experience

The program gave me hands-on teaching experience and the confidence to turn my ideas into realistic, meaningful professional projects.

MENTOR

J'apprends le français

Le français, un choix payant!

Le français, un choix payant! aims to inform Chamber members and the Greater Montréal business community about amendments to the Charter of the French language, their rights and obligations, and the tools and resources available to support the francization of their activities.

The initiative is funded by the Office québécois de la langue française.

[> LEARN MORE](#)

This initiative pursues a clear overall objective:

to make francization a genuine driver of organizational performance, inclusion and appeal.

More specifically, the project aims to:

Demonstrate the economic and social potential of Montréal's and Quebec's French-speaking character;

Present practical, replicable francization practices for businesses to ease the sense of administrative burden that can discourage such initiatives;

Equip SMEs with the resources they need to launch or structure their francization efforts;

Encourage the adoption of French as an inclusive language of work that brings people together.



652

businesses with
25 to 49 employees
were met with

79%
of businesses

say they better understand the legislative requirements associated with recent amendments to the Charter of the French language, particularly thanks to the information and tools provided by the Chamber of Commerce of Metropolitan Montreal.

French at the heart of our business

In Montréal, the role of French extends beyond identity: it contributes to inclusion, skills development and cohesion in the workplace.

Because protecting French is a collective responsibility, this year the Chamber launched an awareness campaign supported by seven ambassadors from Montréal's business community, including Sun Life, Moov AI, Art x Terra and Triple Boris.

This collective effort took concrete form through a collaboration with Sun Life, with which the Chamber created a business francization guide.

The objective was to show that an organized, proactive approach to francization can deliver concrete results for large businesses and SMEs alike, and that French and openness to the world can be complementary strengths rather than competing requirements.

[> LEARN MORE](#)



In an international cultural context, what was non-negotiable for me was proving that we could promote Quebec culture and artists internationally.

I wanted Art x Terra to become the go-to resource for our French-speaking artists. (...) Creating in French also means doing business in French.

HÉLÈNE LEBLANC

Owner and Founder of Art x Terra



TALENT AND DIVERSITY

Initiatives to help businesses address their workforce challenges and continue to grow.



A lasting legacy for talent and businesses

In the face of major labour market transformations and persistent labour shortages, Visées helped Quebec businesses acquire the skills they needed to remain competitive.

Co-developed by the Chamber of Commerce of Metropolitan Montreal and the Fédération des chambres de commerce du Québec, the program offered short training courses in strategic sectors.

Results that exceeded expectations for the metropolitan region

Through a collaborative approach and rigorous resource management, Visées exceeded its beneficiary targets, reaching nearly 2,000 participants.

At the project's conclusion, the program leaves a tangible legacy: thousands of better-equipped workers, hundreds of businesses supported and an extensive ecosystem of partners mobilized around upskilling.

A few key figures

1,905	people trained or supported, a 22% increase in the number of beneficiaries over the initial targets.
\$9,53M	million in grants paid to businesses, a 20% increase in funds invested directly in upskilling.
41%	reduction in the cost per person trained, from \$16,204 to \$9,543, demonstrating the efficiency of the model.
52%	of the budget allocated directly to skills development, an increase of 21 percentage points since the program's launch.
35%	self-financing, an improvement of 10 points that demonstrates the model's strength and long-term viability.

Recognized effectiveness

Visées demonstrated that it is possible to do more with less.

Despite a 28% reduction in the project's overall funding envelope, the program exceeded its beneficiary targets, increased grants paid to businesses by 20% and reduced the cost per person trained by 41%.

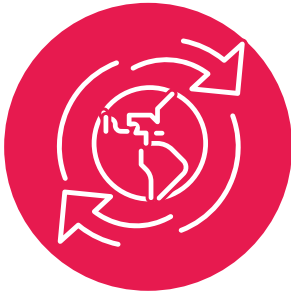
These results illustrate the Chamber's ability to maximize the benefits of its investments for Quebec businesses and talent.

INTERNATIONAL

We help local SMEs refine the development or consolidation of a project outside Quebec, through tailored support and high-calibre events.

To this end, our international trade business services organize nearly 50 activities each year to strengthen businesses' ability to market and export their products or services, including trade missions, business opportunity seminars, meetings with potential buyers and training.

> LEARN MORE



8

international trade
missions

39

seminars and training
workshops on
international

1,013

participating
businesses

Our team of international trade specialists is:

A member of

COMMERCE INTERNATIONAL QUÉBEC

A network of regional export promotion organizations (ORPEX)

Affiliated with the

WORLD TRADE CENTERS ASSOCIATION

An international trade network with a presence in over 300 cities

Part of the network of

PRIVATE NETWORK LIAISON OFFICERS (PNLO)

A group that facilitates contact with the World Bank and its business opportunities

Export support activities and international trade missions

.....

Access to international markets is a priority for many businesses in the metropolitan area looking to grow. To help them discover and enter the markets offering the greatest opportunities, the Chamber once again led numerous initiatives and new missions abroad this year. It relies on collaboration with various partners in the ecosystem to ensure these missions succeed..

Missions abroad

The Chamber's international missions receive financial support from Canada Economic Development for Quebec Regions.

[> LEARN MORE](#)

**Results
that match
our ambitions**



TECHBBQ 2025

AUGUST 27 AND 28, 2025

Centred on the TechBBQ trade show, this mission immersed participating businesses in one of Europe's most innovative technology ecosystems. Known for its entrepreneurial dynamism and culture of innovation, the Nordic region provided an ideal setting to explore new opportunities for collaboration, discover emerging solutions and connect with influential stakeholders in the technology and urban sectors.



BUSINESS MISSION TO FLORIDA

hotel renovations

SEPTEMBER 9 TO 12, 2025

This mission gave construction businesses a concrete opportunity to explore a dynamic market driven by significant renovation, hospitality and infrastructure needs. Through a program focused on networking, industry visits and targeted business meetings, it provided a better understanding of development opportunities in South Florida.

Pollutec environmental trade show and Entretiens Jacques Cartier

OCTOBER 5 TO 10, 2025

Co-organized with Québec International, in collaboration with the City of Montréal, this economic mission to Lyon enabled Montréal and Quebec businesses to position themselves in a promising ecosystem for clean technologies, the environment and innovation. Combining participation in the Pollutec trade show and the Entretiens Jacques Cartier with an extensive matchmaking program, it raised the delegation's profile and paved the way for lasting partnerships between Montréal and Lyon.



Smart City Expo World Congress

NOVEMBER 4 TO 6, 2025

This mission enabled participating businesses to take part in a premier event devoted to smart cities and innovative urban solutions. It provided a strategic setting to meet leading public- and private-sector stakeholders, better understand international trends in sustainable cities and strengthen the positioning of Montréal's expertise.



Consumer Electronics Show 2026

JANUARY 6 TO 10, 2026

This mission ensured a Quebec presence at one of the world's most important innovation events.

It allowed participating businesses to discover emerging technology trends, increase their visibility and build connections with international stakeholders, while confirming this market's appeal for innovative local businesses.



Expo Manufactura Monterrey

FEBRUARY 2 TO 6, 2026

Organized around Expo Manufactura, this mission gave Quebec manufacturers privileged access to one of Latin America's leading industrial hubs. Business meetings, industrial visits and networking activities showcased Montréal's offering in a dynamic market open to technology and commercial partnerships with Canada.

It is an exceptional opportunity to expand your network, establish strategic contacts and meet potential partners or clients in a structured, effective setting.

Advance preparation and on-site support help make the most of meetings and accelerate business development.

MARGOT OLIVERA



Mission to South Korea

MARCH 16 TO 20, 2026

Co-organized with the City of Montréal and the Conseil des arts de Montréal, and featuring the participation of Montréal Mayor Soraya Martinez Ferrada, this economic and cultural mission to South Korea brought together a delegation of around fifty representatives of Montréal cultural organizations and businesses. In Seoul and Busan, the delegation took part in business meetings, institutional visits and networking activities, raising Montréal's international profile and creating lasting ties with the Korean ecosystem. The mission positioned Montréal's cultural and creative industries in a strategic, rapidly growing Asian market.

The cultural missions led by the CCMM, the Conseil des arts de Montréal and the City of Montréal are invaluable. They are about more than visibility:

they open very real doors and provide access to networks and settings that are not always easy to reach at our scale.

CHLOÉ BESNER

Dynamo Théâtre



BIM World Paris 2026

MARCH 30 TO APRIL 3, 2026

Co-organized with Groupe BIM du Québec, the fifth edition of this mission enabled businesses in the digital construction sector to strengthen their presence in the European market and showcase their expertise to key industry stakeholders. Combining a trade show, professional meetings, strategic visits and networking activities, it provided an ideal setting to raise the profile of Quebec businesses and foster new business opportunities.

Export consulting service and export assistance programs

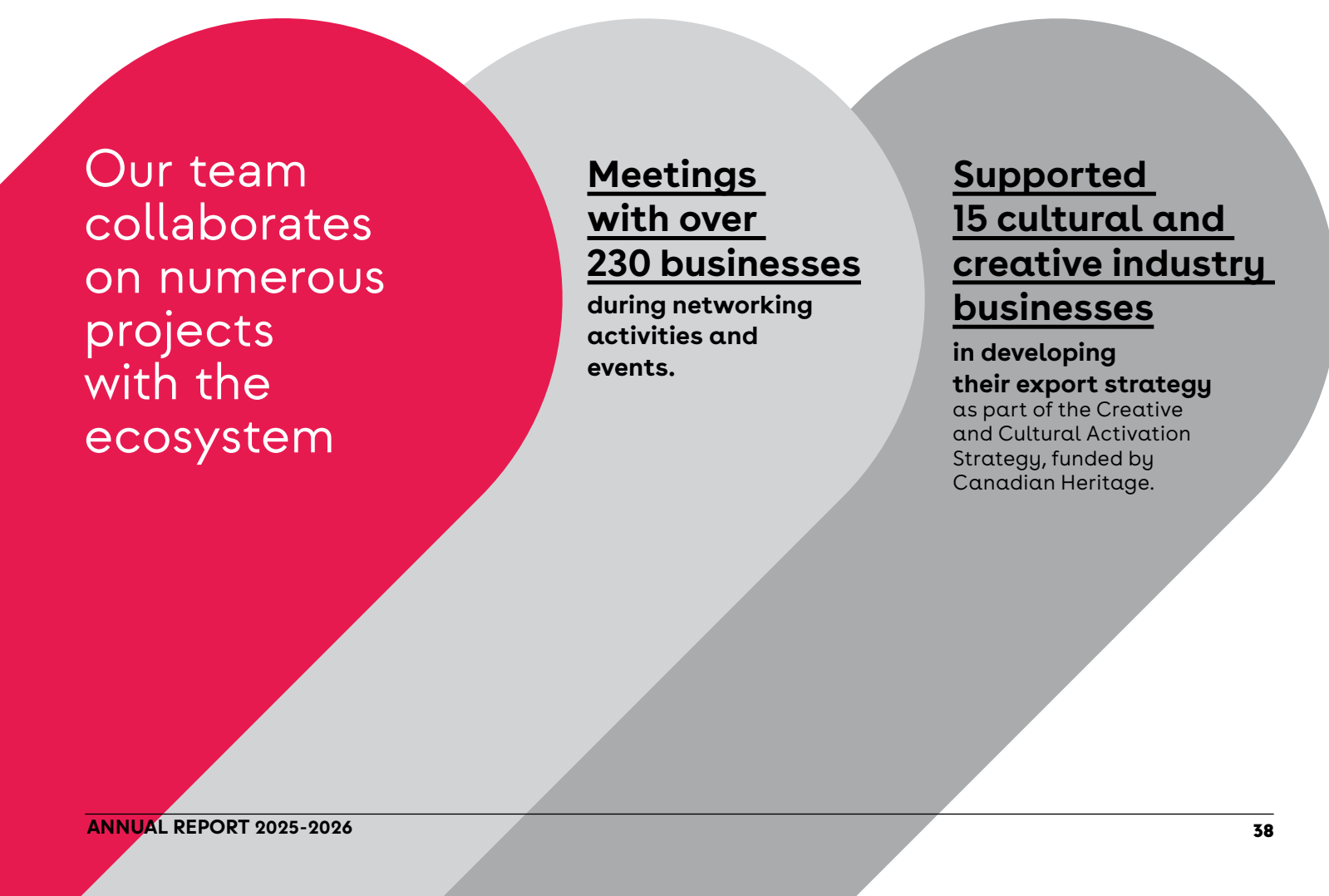


The export consulting service offers businesses tailored guidance to support their export efforts.

This support for businesses is made possible through the financial contribution of the Ministère de l'Économie, de l'Innovation et de l'Énergie (MEIE) and Canada Economic Development for Quebec Regions.

Our offer includes diagnostics and export plans, market studies and support selecting target markets, applying for financing, research and prequalifying commercial partners.

[> LEARN MORE](#)



Our team collaborates on numerous projects with the ecosystem

Meetings with over 230 businesses
during networking activities and events.

Supported 15 cultural and creative industry businesses
in developing their export strategy as part of the Creative and Cultural Activation Strategy, funded by Canadian Heritage.

International trade acceleration program

The Trade Accelerator Program (TAP) supports SMEs in their ambitions for foreign expansion. It is made possible through the support of Innovation, Science and Economic Development Canada (ISED).

TAP provides businesses with training, advice and mentoring to jointly develop a comprehensive export plan.

In Quebec, the Chamber's business services have developed partnerships with various regional export promotion organizations (ORPEX), particularly to deliver cohorts in the regions.

[> LEARN MORE](#)

"TAP was an extremely rewarding experience. Through well-structured modules, I gained practical skills in the export process, international regulations and risk management. The trainers provided concrete examples and sound advice!"

FRUITS DE MER FRANDON INC.

99%

are satisfied with their participation in the program

98,5%

feel better equipped and prepared for exporting

97%

of participants graduated

Outstanding results

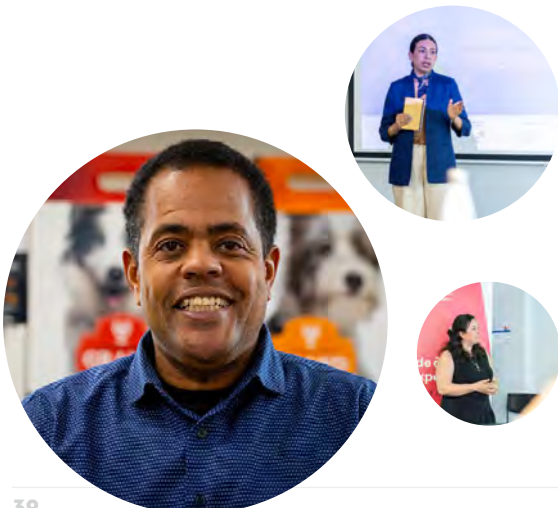
9

cohorts delivered

55%

of cohorts were specialized:

- Manufacturing
- Technology
- Agri-food
- Aerospace and aeronautics
- Focus on Europe



TAP x Aéro Montréal

A cohort specializing in the aerospace and aeronautics sectors was established in collaboration with Aéro Montréal as part of TAP, a first!

This initiative brought together around ten innovative businesses in the sector looking to expand their international presence.

Participating businesses received strategic, personalized, sector-specific support, with a focus on business development and export readiness.

BOARD OF DIRECTORS

CCMM 2025-2026

CHAIR OF THE BOARD

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President
Prével

VICE-CHAIR

Grégoire Baillargeon

President,
BMO Financial Group, Quebec

RETIRING CHAIR

Philippe Johnson

Managing Partner
Davies, Ward, Phillips & Vineberg

TREASURER

Benoît Lacoste Bienvenue

Partner, BDG & partners, Senior Strategic Advisor,
KPMG in Canada

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Isabelle Dessureault

President and CEO
Chamber of commerce of Metropolitan Montréal

MEMBERS OF THE BOARD

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Restructuring
Osler, Hoskin & Harcourt LLP

Isabelle Adjahi

Executive in strategic
communications

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President and CEO
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Geoffroy Bernard

Vice-president Marketing, Data
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Public relations and Managing
Partner, Montréal

Robert Dumas

President and Chief Executive
Officer
Sun Life Québec

Nassib El-Husseini, Ph.D

President and CEO
The 7 Fingers

Catherine Ferland- Trudel

Managing director,
Business relations & impact,
Québec
La Caisse

Marie-Josée Gagnon, Fellow CPRS, ICD.D

CEO and Founder
Casacom and Brave

Marjolaine Hudon

President - Quebec Headquarters
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CGI

Sarah Legendre- Bilodeau

Senior Vice President,
AI Consulting Group
Videns, powered by Cofomo

Caroline Ménard

President
Brio Management

Karine Moses

Vice Chair, Québec,
and Senior Vice President, Sales
Bell

Christine Pouliot, MBA, CPA

Montreal Managing Partner and
Partner, Deals Practice
PwC Canada

Élise Proulx

Vice-president - Corporate Affairs
and Chief of Staff
Hydro-Québec

Martin Robitaille

Managing Director and Head of
Investment Banking, Quebec
National Bank of Canada

Deep Saini

President and Vice-chancellor
McGill University

Pape Wade

Co-founder and CEO
Airudi

FINANCIAL STATEMENTS 2025-2026





RAPPORT DE L'AUDITEUR INDÉPENDANT

Aux administrateurs de la
Chambre de commerce du Montréal métropolitain

Opinion

Nous avons effectué l'audit des états financiers non consolidés de la Chambre de commerce du Montréal métropolitain (l'« organisme »), qui comprennent le bilan non consolidé au 30 juin 2026, et les états non consolidés des résultats, de l'évolution des actifs nets et des flux de trésorerie pour l'exercice terminé à cette date, ainsi que les notes complémentaires, y compris le résumé des principales méthodes comptables.

À notre avis, les états financiers non consolidés ci-joints donnent, dans tous leurs aspects significatifs, une image fidèle de la situation financière non consolidée de l'organisme au 30 juin 2026, ainsi que des résultats non consolidés de ses activités et de ses flux de trésorerie non consolidés pour l'exercice terminé à cette date, conformément aux Normes comptables canadiennes pour les organismes sans but lucratif.

Fondement de l'opinion

Nous avons effectué notre audit conformément aux normes d'audit généralement reconnues du Canada. Les responsabilités qui nous incombent en vertu de ces normes sont plus amplement décrites dans la section « Responsabilités de l'auditeur à l'égard de l'audit des états financiers non consolidés » du présent rapport. Nous sommes indépendants de l'organisme conformément aux règles de déontologie qui s'appliquent à l'audit des états financiers non consolidés au Canada et nous nous sommes acquittés des autres responsabilités déontologiques qui nous incombent selon ces règles. Nous estimons que les éléments probants que nous avons obtenus sont suffisants et appropriés pour fonder notre opinion d'audit.

Autres informations

La responsabilité des autres informations incombe à la direction. Les autres informations se composent des informations contenues dans le rapport annuel, mais ne comprennent pas les états financiers non consolidés et notre rapport de l'auditeur sur ces états non consolidés.

Notre opinion sur les états financiers non consolidés ne s'étend pas aux autres informations et nous n'exprimons aucune forme d'assurance que ce soit sur ces informations.

En ce qui concerne notre audit des états financiers non consolidés, notre responsabilité consiste à lire les autres informations et, ce faisant, à apprécier s'il existe une incohérence significative entre celles-ci et les états financiers non consolidés ou la connaissance que nous avons acquise au cours de l'audit, ou encore si les autres informations semblent autrement comporter une anomalie significative. Si, à la lumière des travaux que nous avons effectués, nous concluons à la présence d'une anomalie significative dans les autres informations, nous sommes tenus de signaler ce fait. Nous n'avons rien à signaler à cet égard.

Responsabilités de la direction et des responsables de la gouvernance à l'égard des états financiers non consolidés

La direction est responsable de la préparation et de la présentation fidèle des états financiers non consolidés conformément aux Normes comptables canadiennes pour les organismes sans but lucratif, ainsi que du contrôle interne qu'elle considère comme nécessaire pour permettre la préparation d'états financiers non consolidés exempts d'anomalies significatives, que celles-ci résultent de fraudes ou d'erreurs.

Lors de la préparation des états financiers non consolidés, c'est à la direction qu'il incombe d'évaluer la capacité de l'organisme à poursuivre son exploitation, de communiquer, le cas échéant, les questions relatives à la continuité de l'exploitation et d'appliquer le principe comptable de continuité d'exploitation, sauf si la direction a l'intention de liquider l'organisme ou de cesser son activité ou si aucune autre solution réaliste ne s'offre à elle.

Il incombe aux responsables de la gouvernance de surveiller le processus d'information financière de l'organisme.

DEMERS BEAULNE, S.É.N.C.R.L.

CABINET MONTRÉAL
1800, AV. MCGILL COLLEGE, BUREAU 600
MONTRÉAL (QUÉBEC) H3A 3J6, CANADA
T +1 514 878.9631 F +1 514 874.0319

DEMERSBEAULNE.COM



Responsabilit  s de l'auditeur    l'  gard de l'audit des   tats financiers non consolid  s

Nos objectifs sont d'obtenir l'assurance raisonnable que les   tats financiers non consolid  s pris dans leur ensemble sont exempts d'anomalies significatives, que celles-ci r  sultent de fraudes ou d'erreurs, et de d  livrer un rapport de l'auditeur contenant notre opinion. L'assurance raisonnable correspond    un niveau   lev   d'assurance, qui ne garantit toutefois pas qu'un audit r  alis   conform  ment aux normes d'audit g  n  ralement reconnues du Canada permettra toujours de d  tecter toute anomalie significative qui pourrait exister. Les anomalies peuvent r  sulter de fraudes ou d'erreurs et elles sont consid  r  es comme significatives lorsqu'il est raisonnable de s'attendre    ce que, individuellement ou collectivement, elles puissent influencer sur les d  cisions   conomiques que les utilisateurs des   tats financiers non consolid  s prennent en se fondant sur ceux-ci.

Dans le cadre d'un audit r  alis   conform  ment aux normes d'audit g  n  ralement reconnues du Canada, nous exer  ons notre jugement professionnel et faisons preuve d'esprit critique tout au long de cet audit. En outre :

- nous identifions et   valuons les risques que les   tats financiers non consolid  s comportent des anomalies significatives, que celles-ci r  sultent de fraudes ou d'erreurs, concevons et mettons en   uvre des proc  dures d'audit en r  ponse    ces risques, et r  unissons des   l  ments probants suffisants et appropri  s pour fonder notre opinion. Le risque de non-d  tection d'une anomalie significative r  sultant d'une fraude est plus   lev   que celui d'une anomalie significative r  sultant d'une erreur, car la fraude peut impliquer la collusion, la falsification, les omissions volontaires, les fausses d  clarations ou le contournement du contr  le interne;
- nous acqu  rons une compr  hension des   l  ments du contr  le interne pertinents pour l'audit afin de concevoir des proc  dures d'audit appropri  es aux circonstances, et non dans le but d'exprimer une opinion sur l'efficacit   du contr  le interne de l'organisme;
- nous appr  cions le caract  re appropri   des m  thodes comptables retenues et le caract  re raisonnable des estimations comptables faites par la direction, de m  me que des informations y aff  rentes fournies par cette derni  re;
- nous tirons une conclusion quant au caract  re appropri   de l'utilisation par la direction du principe comptable de continuit   d'exploitation et, selon les   l  ments probants obtenus, quant    l'existence ou non d'une incertitude significative li  e    des   v  nements ou situations susceptibles de jeter un doute important sur la capacit   de l'organisme    poursuivre son exploitation. Si nous concluons    l'existence d'une incertitude significative, nous sommes tenus d'attirer l'attention des lecteurs de notre rapport sur les informations fournies dans les   tats financiers non consolid  s au sujet de cette incertitude ou, si ces informations ne sont pas ad  quates, d'exprimer une opinion modifi  e. Nos conclusions s'appuient sur les   l  ments probants obtenus jusqu'   la date de notre rapport. Des   v  nements ou situations futurs pourraient par ailleurs amener l'organisme    cesser son exploitation;
- nous   valuons la pr  sentation d'ensemble, la structure et le contenu des   tats financiers non consolid  s, y compris les informations fournies dans les notes, et appr  cions si les   tats financiers non consolid  s repr  sentent les op  rations et   v  nements sous-jacents d'une mani  re propre    donner une image fid  le.

Nous communiquons aux responsables de la gouvernance notamment l'  tendue et le calendrier pr  vus des travaux d'audit et nos constatations importantes, y compris toute d  ficiance importante du contr  le interne que nous aurions relev  e au cours de notre audit.

Demers Beaulne, S.E.N.C.R.L.⁽¹⁾

Soci  t   de comptables professionnels agr   s

Montr  al, le 24 septembre 2026

⁽¹⁾ CPA auditeur, permis de comptabilit   publique n   A133805

Chambre de commerce du Montréal métropolitain

Résultats non consolidés

Exercice terminé le 30 juin 2026

3

	2026	2025
	\$	\$
Produits		
Projets spéciaux	15 356 870	7 502 811
Activités	5 064 256	3 644 898
Services aux membres	3 259 824	3 074 348
Autres produits	745 609	811 783
	24 426 559	15 033 840
Revenus de placements (relevé A)	422 623	946 572
	24 849 182	15 980 412
Charges d'exploitation		
Projets spéciaux	10 569 263	1 898 876
Activités	3 063 106	2 025 760
Services aux membres	311 418	352 754
Frais d'exploitation	10 904 950	12 082 289
Amortissement des immobilisations corporelles	230 343	228 059
Amortissement des actifs incorporels	90 629	135 876
	25 169 709	16 723 614
Insuffisance des produits sur les charges	(320 527)	(743 202)

Les notes complémentaires font partie intégrante des états financiers non consolidés.

Chambre de commerce du Montréal métropolitain

Évolution des actifs nets non consolidée

Exercice terminé le 30 juin 2026

4

	Investis en immobilisations corporelles	Investis en actifs incorporels	Non affectés	2026 Total	2025 Total
	\$	\$	\$	\$	\$
Solde au début	1 452 584	168 792	4 854 211	6 475 587	7 218 789
Insuffisance des produits sur les charges	(230 343)	(90 629)	445	(320 527)	(743 202)
Acquisition d'immobilisations corporelles	80 363	-	(80 363)	-	-
Acquisition d'actifs incorporels	-	3 688	(3 688)	-	-
Solde à la fin	1 302 604	81 851	4 770 605	6 155 060	6 475 587

Les notes complémentaires font partie intégrante des états financiers non consolidés.

Chambre de commerce du Montréal métropolitain

Bilan non consolidé

Au 30 juin 2026

5

	2026	2025
	\$	\$
Actif à court terme		
Encaisse	1 537 072	1 342 563
Débiteurs (note 3)	1 075 338	1 859 816
Apports à recevoir	336 616	899 871
Frais payés d'avance	130 192	72 640
	3 079 218	4 174 890
Placements (note 4)	7 614 336	7 237 290
Immobilisations corporelles (note 5)	1 302 604	1 452 584
Actifs incorporels (note 6)	81 851	168 792
	12 078 009	13 033 556
Passif à court terme		
Créditeurs (note 8)	2 364 981	2 874 361
Comptes fournisseurs - Centre de commerce mondial de Montréal inc.	265 100	800 616
Cotisations reportées	1 568 942	1 229 007
Produits reportés (note 9)	1 040 900	932 945
	5 239 923	5 836 929
Incitatifs à la location reportés	683 026	721 040
	5 922 949	6 557 969
Actifs nets		
Investis en immobilisations corporelles	1 302 604	1 452 584
Investis en actifs incorporels	81 851	168 792
Non affectés	4 770 605	4 854 211
	6 155 060	6 475 587
	12 078 009	13 033 556

Les notes complémentaires font partie intégrante des états financiers non consolidés.

Au nom du conseil

_____, administrateur
Benoit Lacoste Bienvenue



Chambre de commerce du Montréal métropolitain**Flux de trésorerie non consolidés****Exercice terminé le 30 juin 2026****6**

	2026	2025
	\$	\$
Activités de fonctionnement		
Insuffisance des produits sur les charges	(320 527)	(743 202)
Éléments sans incidence sur la trésorerie :		
Amortissement des immobilisations corporelles	230 343	228 059
Amortissement des actifs incorporels	90 629	135 876
Perte (gain) sur la variation de la juste valeur des placements	271 476	(443 981)
Gain sur la disposition de placements	(257 071)	(101 835)
Réinvestissement des revenus de placements	(421 248)	(187 319)
Variation des incitatifs à la location reportés	(38 014)	(113 248)
	(444 412)	(1 225 650)
Variation nette des éléments hors trésorerie liés au fonctionnement	693 175	(1 315 475)
	248 763	(2 541 125)
Activités d'investissement		
Acquisition d'immobilisations corporelles	(80 363)	(33 368)
Acquisition d'actifs incorporels	(3 688)	(113 323)
Acquisition de placements	(801 606)	(725 980)
Produit de la disposition de placements	608 540	1 746 400
	(277 117)	873 729
Diminution de la trésorerie et des équivalents de trésorerie	(28 354)	(1 667 396)
Trésorerie et équivalents de trésorerie au début	1 573 408	3 240 804
Trésorerie et équivalents de trésorerie à la fin	1 545 054	1 573 408
Constitution de la trésorerie et des équivalents de trésorerie :		
Encaisse	1 537 072	1 342 563
Encaisse présentée dans les placements	7 982	230 845
	1 545 054	1 573 408

Les notes complémentaires font partie intégrante des états financiers non consolidés.

Chambre de commerce du Montréal métropolitain**Notes complémentaires****30 juin 2026****7****1. Constitution et objectifs de l'organisme**

L'organisme, constitué le 23 juin 1992 en vertu de la Loi sur la Chambre de commerce de Montréal et régi par la Loi canadienne sur les organisations à but non lucratif, compte environ 8 000 membres et a pour mission principale d'être la voix du milieu des affaires montréalais et d'agir pour la prospérité des entreprises et de la métropole. L'organisme s'engage dans des secteurs clés du développement économique en prônant une philosophie d'action axée sur l'engagement, la crédibilité, la proactivité, la collaboration et l'avant-gardisme.

L'organisme n'est pas assujéti à l'impôt sur le revenu et n'est pas un organisme de bienfaisance enregistré.

2. Méthodes comptables

Les états financiers ont été établis conformément aux Normes comptables canadiennes pour les organismes sans but lucratif (NCOSBL). Les NCOSBL font partie des PCGR canadiens.

Constatation des produits***Apports***

L'organisme applique la méthode du report pour comptabiliser les apports. Selon cette méthode, les apports affectés sont constatés à titre de produits de l'exercice au cours duquel les charges connexes sont engagées. Les apports non affectés sont constatés à titre de produits lorsqu'ils sont reçus ou à recevoir si le montant à recevoir peut faire l'objet d'une estimation raisonnable et que son encaissement est raisonnablement assuré.

Apports sous forme de biens et services

L'organisme applique la méthode du report pour comptabiliser les produits tirés d'apports sous forme de biens et services. Ceux-ci sont constatés lorsque leur juste valeur peut faire l'objet d'une estimation raisonnable et que l'organisme aurait dû se procurer autrement ces biens et services pour son fonctionnement courant.

Placements

Les produits tirés des placements sont constatés au fur et à mesure qu'ils sont gagnés et que le recouvrement est raisonnablement assuré.

Autres produits

Les revenus de billetterie provenant des frais d'inscription aux événements et les commandites sont constatés lors de la tenue de l'événement lorsque l'encaissement est raisonnablement assuré.

Les cotisations des membres sont constatées selon la méthode linéaire sur la période des cotisations. La portion des cotisations facturées afférente à l'exercice suivant est comptabilisée à titre de cotisations reportées.

Chambre de commerce du Montréal métropolitain

Notes complémentaires
30 juin 2026

8

2. Méthodes comptables (suite)

Trésorerie et équivalents de trésorerie

La trésorerie et les équivalents de trésorerie incluent l'encaisse et les placements temporaires, très liquides et facilement convertibles en un montant connu de trésorerie, ayant une échéance initiale de trois mois et moins.

Organisme contrôlé non consolidé

L'organisme a choisi de ne pas consolider l'autre organisme qu'il contrôle et de fournir de l'information pour cet organisme contrôlé par voie de notes aux états financiers.

Autres placements

L'organisme comptabilise ses autres placements selon la méthode de la comptabilisation à la valeur d'acquisition.

Immobilisations corporelles

Les immobilisations corporelles sont comptabilisées au coût. Elles sont amorties selon la méthode de l'amortissement linéaire et les périodes indiquées ci-dessous :

	Périodes
Matériel informatique	3 ans
Mobilier et équipement	3 à 10 ans
Améliorations locatives	Durée résiduelle du bail

Actifs incorporels

Les actifs incorporels sont comptabilisés au coût. Ils sont amortis selon la méthode de l'amortissement linéaire sur une période de trois ans.

Le coût de l'actif incorporel inclut des frais de développement qui respectent les critères requis pour la capitalisation.

Dépréciation d'actifs à long terme

Les immobilisations corporelles et les actifs incorporels sont soumis à un test de recouvrabilité lorsque des événements ou des changements de situation indiquent que leur valeur comptable pourrait ne pas être recouvrable. Une perte de valeur est comptabilisée lorsque leur valeur comptable excède les flux de trésorerie non actualisés découlant de leur utilisation et de leur sortie éventuelle. La perte de valeur comptabilisée est mesurée comme étant l'excédent de la valeur comptable de l'actif sur sa juste valeur.

Chambre de commerce du Montréal métropolitain

Notes complémentaires

30 juin 2026

9

2. Méthodes comptables (suite)*Incitatifs à la location reportés*

Les incitatifs à la location reportés sont les avantages incitatifs à la location qui sont amortis selon la méthode de l'amortissement linéaire sur la durée résiduelle du bail.

Instruments financiers

Les actifs et les passifs financiers sont évalués initialement à la juste valeur, sauf dans le cas de certaines opérations entre apparentés. Par la suite, les actifs et les passifs financiers sont évalués au coût après amortissement, à l'exception des placements dans des instruments de capitaux propres cotés sur un marché actif et des dérivés qui sont évalués à la juste valeur.

Choix d'évaluer ultérieurement certains actifs et passifs financiers à la juste valeur

L'organisme évalue les actifs et les passifs financiers suivants à la juste valeur :

- fonds communs de placement

Utilisation d'estimations

La préparation d'états financiers exige que la direction fasse des estimations et des hypothèses qui touchent les éléments d'actif et de passif présentés, la divulgation de l'actif et du passif éventuel à la date des états financiers et les produits et les charges présentés pour l'exercice. Les résultats réels pourraient différer des estimations.

3. Débiteurs

	2026	2025
	\$	\$
Comptes clients	461 391	562 243
Comptes clients - Centre de commerce mondial de Montréal inc.	644 837	1 319 512
Provision pour mauvaises créances	(33 688)	(32 037)
	1 072 540	1 849 718
Taxes à la consommation à recevoir	2 798	10 098
	1 075 338	1 859 816

Chambre de commerce du Montréal métropolitain

Notes complémentaires

30 juin 2026

10

4. Placements

	2026	2025
	\$	\$
Encaisse	7 982	230 845
Fonds communs de placement		
Marché monétaire	178 403	476
Obligations	2 698 688	2 082 757
Actions canadiennes	2 282 747	2 188 660
Actions étrangères	1 976 498	2 337 993
Capitaux privés	462 518	389 059
	7 598 854	6 998 945
Autres placements	7 500	7 500
	7 614 336	7 237 290

5. Immobilisations corporelles

	2026		2025	
	Coût	Amortissement cumulé	Valeur nette	Valeur nette
	\$	\$	\$	\$
Matériel informatique	334 151	241 299	92 852	59 977
Mobilier et équipement	505 732	309 105	196 627	247 335
Améliorations locatives	1 844 189	831 064	1 013 125	1 145 272
	2 684 072	1 381 468	1 302 604	1 452 584

Au cours de l'exercice, des immobilisations corporelles complètement amorties dont le coût était de 81 636 \$ (25 302 \$ en 2025) ont été radiées.

Chambre de commerce du Montréal métropolitain

Notes complémentaires

30 juin 2026

11

6. Actifs incorporels

	2026		2025
	Coût	Amortissement cumulé	Valeur nette
	\$	\$	\$
Logiciels et sites Web	563 892	488 016	75 876
Système de gestion informatique de la relation client	371 201	365 226	5 975
	935 093	853 242	81 851
			168 792

Au cours de l'exercice, des actifs incorporels complètement amortis dont le coût était de 115 518 \$ (aucun en 2025) ont été radiés.

7. Facilités de crédit

L'organisme dispose de facilités de crédit disponibles sous la forme d'une marge de crédit d'un montant maximal autorisé de 800 000 \$, portant intérêt au taux préférentiel plus 0,9 %, garantie par une hypothèque mobilière de premier rang sur l'universalité des débiteurs présents et futurs et sous la forme de cartes de crédit corporatives d'un montant maximal autorisé de 40 000 \$. Au 30 juin 2026, la marge de crédit n'est pas utilisée.

8. Créditeurs

	2026	2025
	\$	\$
Comptes fournisseurs et charges à payer	1 160 137	949 625
Salaires et vacances à payer	1 204 844	1 924 736
	2 364 981	2 874 361

Au 30 juin 2026, les créditeurs incluent une somme de 110 432 \$ (100 727 \$ en 2025) à remettre à l'État.

Chambre de commerce du Montréal métropolitain

Notes complémentaires

30 juin 2026

12

9. Produits reportés

	2026	2025
	\$	\$
Solde au début	932 945	1 885 089
Apports affectés aux projets spéciaux encaissés	15 289 923	7 287 894
Apports affectés aux projets spéciaux constatés à titre de produits de l'exercice	(14 958 997)	(6 215 920)
Variation nette des produits reportés autres que des apports	(231 527)	(2 024 118)
Solde à la fin	1 032 344	932 945

10. Opérations entre apparentés

L'organisme a effectué les opérations suivantes avec le Centre de commerce mondial de Montréal inc., un organisme contrôlé. Ces opérations ont eu lieu dans le cours normal des activités et sont mesurées à la valeur d'échange, qui est le montant de la contrepartie établie et acceptée par les apparentés.

	2026	2025
	\$	\$
Honoraires de gestion (autres produits)	250 000	272 410
Revenus de location (autres produits)	160 000	175 000
Autres produits	18 000	87 939

11. Apports sous forme de biens et services

Au cours de l'exercice, l'organisme a reçu des apports d'une valeur totale de 758 446 \$ (677 183 \$ en 2025) sous forme de services de publicité et d'autres services. Ces apports sous forme de biens et services sont comptabilisés dans les produits, et les services reçus sont comptabilisés dans les charges.

12. Organisme contrôlé non consolidé

L'organisme contrôle le Centre de commerce mondial de Montréal inc.

Conformément aux méthodes comptables décrites à la note 2 aux états financiers, l'organisme susmentionné n'a pas été consolidé dans les états financiers de l'organisme. Les états financiers condensés de cet organisme se trouvent ci-dessous.

Chambre de commerce du Montréal métropolitain

Notes complémentaires

30 juin 2026

13

12. Organisme contrôlé non consolidé (suite)*Centre de commerce mondial de Montréal inc.*

Cet organisme a pour mission principale d'appuyer, de former et de conseiller les entreprises, les associations sectorielles, les institutions et les organismes de développement de marchés extérieurs.

	31 mars 2026	31 mars 2025
	\$	\$
Bilan		
Total de l'actif	1 239 503	1 693 826
Total du passif	1 313 360	1 735 138
Actif net	(73 857)	(41 312)
	1 239 503	1 693 826
Résultats		
Total des produits	2 977 912	2 898 262
Total des charges	3 010 457	3 051 131
Insuffisance des produits sur les charges	(32 545)	(152 869)
Flux de trésorerie		
Activités de fonctionnement	150 048	423 647
Activités d'investissement	(7 622)	(6 455)
Variation nette de la trésorerie et des équivalents de trésorerie au cours de l'exercice	142 426	417 192

13. Engagements contractuels

Les engagements pris par l'organisme en vertu de baux totalisent 6 008 201 \$ et les versements à effectuer au cours des cinq prochains exercices sont les suivants :

	\$
2027	1 128 552
2028	1 186 663
2029	1 206 213
2030	1 229 828
2031	1 256 945

Chambre de commerce du Montréal métropolitain

Notes complémentaires

30 juin 2026

14

13. Engagements contractuels (suite)

L'organisme s'est engagé, en vertu d'un autre bail qui s'échelonne jusqu'en avril 2047, à verser un montant d'environ 120 000 \$ par année. Par ailleurs, l'organisme sous-loue ce bail.

14. Instruments financiers

Les instruments financiers exposent l'organisme à divers risques financiers. Les risques financiers importants découlant d'instruments financiers sont résumés ci-dessous :

Risque de liquidité

Le risque de liquidité est le risque que l'organisme éprouve des difficultés à honorer des engagements liés à des passifs financiers. L'organisme est exposé au risque de liquidité en raison de ses passifs financiers.

Risque de crédit

Le risque de crédit est le risque qu'une partie à un instrument financier manque à l'une de ses obligations et amène de ce fait l'autre partie à subir une perte financière. L'organisme est exposé au risque de crédit en raison de ses actifs financiers. L'organisme est exposé à ce risque principalement à cause de ses comptes clients.

Risque de prix

Le risque de prix est le risque que la juste valeur ou les flux de trésorerie futurs d'un instrument financier fluctuent en raison des variations des prix du marché (autres que celles découlant du risque de taux d'intérêt ou du risque de change), que ces variations soient causées par des facteurs propres à l'instrument en cause ou à son émetteur, ou par des facteurs affectant tous les instruments financiers similaires négociés sur le marché.

L'organisme est principalement exposé au risque de prix en raison de ses fonds communs de placements en actions puisque les titres sous-jacents sont des actions cotées en Bourse.

Risque de taux d'intérêt

Le risque de taux d'intérêt est le risque que la juste valeur ou les flux de trésorerie futurs d'un instrument financier fluctuent en raison des variations des taux d'intérêt du marché. Les instruments financiers à taux fixe exposent l'organisme à un risque de juste valeur, alors que ceux à taux variable exposent l'organisme à un risque de flux de trésorerie.

Chambre de commerce du Montréal métropolitain

Notes complémentaires

30 juin 2026

15

15. Client important

L'organisme a réalisé 52 % (30 % en 2025) de ses ventes auprès d'un client.

16. Chiffres comparatifs

Certaines données de l'exercice précédent ont été reclassées en fonction de la présentation adoptée pour le présent exercice.

Chambre de commerce du Montréal métropolitain

Renseignements complémentaires non consolidés

Exercice terminé le 30 juin 2026

16

	2026	2025
	\$	\$
Relevé A - Revenus de placements		
Revenus de placements	437 028	400 756
Variation non réalisée de la juste valeur des placements	(271 476)	443 981
Gain sur la disposition de placements	257 071	101 835
	422 623	946 572

